



CERTIFICATE OF PARTICIPATION

This is to certify that

Dr. Anik Gufron

has participated at

**Academic Seminar on Improving the Quality
in Higher Education**

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At Universitas Negeri Jakarta

Organized by:

Universitas Negeri Jakarta

Universitas Terbuka

Prof. Dr. I Made Putrawan
Director of PPs Universitas Negeri Jakarta

Prof. Dr. Philip Doughty
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